



BUSINESS PRACTICES — 10 CASES BY COMPANY

AJINOMOTO		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		ISO26000, GRI Standards-Comprehensive option; SASB; UN Sustainable Development Goals (SDGs)			
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Dow Jones Sustainability Index; MSCI ESG			
	BUSINESS LED MECHANISM				
	CERTIFICATIONS	ISO 18600	ISO 9001 ISO 14001		
	MECHANISMS DEVELOPED BY A SINGLE COMPANY			Ajinomoto System of Quality Assurance (ASQUA)	



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BARILLA		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		Global Reporting Initiative (GRI): "core option" accordance			
		FSC or PEFC standards			
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	CDP Supply Chain Water and Climate and CDP Forest; The global Business Benchmark on Farm Animal Welfare (BBFAW)			
	BUSINESS LED MECHANISM				
	CERTIFICATIONS	Hazard Analysis Critical Control Points (HACCP); FSSC22000 certification standard	ISO 14001- Manufacturing sites certified; ISO 50001-for energy resources control system; ISO 14001-Manufacturing sites certified; ISO 50001-for energy resources control system;	ISO 14025	
	MECHANISMS DEVELOPED BY A SINGLE COMPANY	Barilla Nutritional Guidelines	Barilla Guidelines on Animal Welfare	Barilla Code of Sustainable Agriculture	



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CARREFOUR		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		Article 225 of Grenelle II; Global Reporting Initiative's (GRI) G4 sustainability reporting guidelines, "Core" level			
			Antigaspi Plan		
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM		CDP climate;		
	BUSINESS LED MECHANISM	Dow Jones Sustainability Index (DJSI); Vigeo Eiris; Sustainalytics			
	CERTIFICATIONS	ISO 26000	ISO 26000 standard and materiality assessment; FSC (Forest Stewardship Council) 100%	ISO 26000 standard and materiality assessment; FSC Mix and PEFC (Pan European Forest Certification) Europe labels	ISO 26000 standard
	MECHANISMS DEVELOPED BY A SINGLE COMPANY			WBCSD-FReSH	



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DANONE		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN	
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		UN Global Compact Guidelines; GRI Standards-Comprehensive option; UN Sustainable Development Goals (SDGs)				
					Bloomberg Gender Equality Index	
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Access to Nutrition Index (ATNI)	CDP			
	FTSE4Good Index, Dow Jones Sustainability Index, MSCI ESG, Ethibel Index, ECPI Sense in Sustainability; B Corp Certification					
	BUSINESS LED MECHANISM				WBCSD-FReSH	
	CERTIFICATIONS				ISO 14001	
MECHANISMS DEVELOPED BY A SINGLE COMPANY						



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HONEST TEA		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		Mission Report			
					Bloomberg Gender Equality Index
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Access to Nutrition Index (ATNI)	CDP		
	FTSE4Good Index, Dow Jones Sustainability Index, MSCI ESG, Ethibel Index, ECPI Sense in Sustainability; B Corp Certification				
	BUSINESS LED MECHANISM			WBCSD-FReSH	
	CERTIFICATIONS	USDA Organic Certification	Cradle to Cradle Certified™	Fair Trade Certified™	
	MECHANISMS DEVELOPED BY A SINGLE COMPANY				



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KELLOGG'S		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		GRI Standards; UN SDGs; SASB; WBCSD-FReSH			
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Access to Nutrition Index (ATNI)	CDP Forests CDP Climate CDP Water	CDP Supply Chain	
	BUSINESS LED MECHANISM	Down Jones Sustainability Index; FTSE4Good; MSCI/ECPI			
	CERTIFICATIONS			WBCSD-FReSH	
	MECHANISMS DEVELOPED BY A SINGLE COMPANY			Kellogg Grower Survey	



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NESTLÉ		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		UN Global Compact Guidelines, GRI- Comprehensive; UN Sustainable Development Goals (SDGs)			
			World Resources Institute (WRI) International Water Stewardship Standard		Occupational Health and Safety Assessment Series (OHSAS)
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Access to Nutrition Index (ATNI)	DJSI-Water section CDP Forest CDP Climate CDP Water		
	FTSE4Good Index; Dow Jones Sustainability Index; Ceres				
	BUSINESS LED MECHANISM			WBCSD-FReSH	
	CERTIFICATIONS			OHSAS: 18001 ISO 14001 ISO 9001	ISO 9001 ISO 22000
MECHANISMS DEVELOPED BY A SINGLE COMPANY	Nestlé Nutritional Compass® Guideline Daily Amount-GDAs Nestlé portion Guidance Healthier Kids Global Programme				



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TESCO		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		UN Global Compact Guidelines; UN Sustainable Development Goals (SDGs)			
		Global G.A.P standard Red Tractor standard	Global G.A.P standard Red Tractor standard		
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Access to Nutrition Index (ATNI)			
	BUSINESS LED MECHANISM				
	CERTIFICATIONS			Ethical Tea Partnership Certification Marine Stewardship Council (MSC) Certification Rainforest Alliance Certification Prevention of Cruelty to Animals (RSPCA) Assured Certification	
	MECHANISMS DEVELOPED BY A SINGLE COMPANY				



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UNILEVER		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		GRI G4 Reporting Guidelines, 'in accordance' option; UN Global Compact			
		Highest Nutritional Standards (NHS)			
SECTOR-SPECIFIC MONITOR MECHANISMS	EXTERNAL ASSESSMENT MECHANISM	Global Access to Nutrition Index (ATNI)	CDP Forests CDP Climate CDP Water		
	Dow Jones Sustainability Index (DJSI); Dutch Transparency Benchmark; Globescan/Sustainability Survey				
	BUSINESS LED MECHANISM			Gartner Supply Chain leadership-WBCSD-FReSH	
	CERTIFICATIONS				
	MECHANISMS DEVELOPED BY A SINGLE COMPANY				



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WALMART		HEALTHY AND SUSTAINABLE PRODUCTS AND STRATEGY	SUSTAINABLE PRODUCTION PROCESSES	SUSTAINABLE SUPPLY CHAINS	GOOD CORPORATE CITIZEN
SUSTAINABILITY REPORTING FRAMEWORKS AND STANDARDS		GRI Standards - SDGs - UN Global Compact - SASB			
SECTOR-SPECIFIC MONITOR MECHANISMS		EXTERNAL ASSESSMENT MECHANISM	CDP GHG Target		
		BUSINESS LED MECHANISM			
		CERTIFICATIONS			
		MECHANISMS DEVELOPED BY A SINGLE COMPANY			Sustainability Index